

香港工商業獎 2019 HONG KONG AWARDS FOR INDUSTRIES



5 mart productivity 睿智生産力



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關於香港生產力促進局

香港生產力促進局(生產力局)是於1967年成立的法定機構,專業技術和知識涵蓋多個不同範疇,致力透過先 進技術和創新服務,協助香港企業提升卓越生產力。生產力局是工業4.0和企業4.0的專家,領導香港再工業化的 發展,專注科技研發、物聯網、大數據分析、人工智能和機械人技術、智能製造等先進領域,加強工商界的業務 績效、降低運營成本、提高生產力和增強競爭力。

生產力局是香港工商企業值得信賴的合作夥伴,提供全方位的創新方案,提升企業的資源效益,提升生產力和業務效率、減省營運成本,令企業在本地和國際市場中保持競爭優勢。生產力局致力為中小企和初創企業提供即時 和適切的支援,應對瞬息萬變的營商環境,陪伴它們走上創新和轉型之路。

此外,生產力局積極與本地工商界合作,開發應用技術方案,為產業創優增值。透過產品創新和技術轉移,成功 推出多種由市場主導的專利技術和產品,發掘本地和國際市場在授權和技術轉移服務中的龐大商機。

如欲了解更多詳情,請瀏覽生產力局網頁:www.hkpc.org。

About HKPC

The Hong Kong Productivity Council (HKPC) is a multi-disciplinary organisation established by statute in 1967, to promote productivity excellence through integrated advanced technologies and innovative service offerings to support Hong Kong enterprises. HKPC is the champion and expert in facilitating Hong Kong's reindustrialisation empowered by i4.0 and e4.0 - focusing on R&D, IoT, big data analytics, AI and Robotic technology development, digital manufacturing, etc., to help enterprises and industries upgrade their business performance, lower operating costs, increase productivity and enhance competitiveness.

The Council is a trusted partner with comprehensive innovative solutions for Hong Kong industries and enterprises, enabling them to achieve resources and productivity utilisation, effectiveness and cost reduction, and enhanced competitiveness in both local and international marketplace. It offers SMEs and startups immediate and timely assistance in coping with the ever-changing business environment, accompanying them on their innovation and transformation journey.

In addition, HKPC partners and collaborates with local industries and enterprises to develop applied technology solutions for value creation. It also benefits a variety of sectors through product innovation and technology transfer, with commercialisation of multiple market-driven patents and technologies, bringing enormous opportunities abound for licensing and technology transfer, both locally and internationally.

For more information, please visit HKPC's website: www.hkpc.org.



ニロー九香港工商業獎:睿智生產力 香港生產力促進局主席 林宣武先生,GBS,JP 獻辭

2019 Hong Kong Awards for Industries: Smart Productivity Message from Mr Willy LIN Sun Mo, GBS, JP Chairman, Hong Kong Productivity Council



要在競爭激烈的數碼時代脱穎而出,企業必需創新、變通和靈活。有見及此,香港生產力 促進局(生產力局)主辦「香港工商業獎:睿智生產力」,旨在鼓勵本地企業推行智慧方 案,善用資源、持續追求高效生產力和改善管理流程,攜手提升香港在國際舞台的競爭力。

創新成就未來,在活動過程中,我們喜見參賽企業積極訂立及執行數碼創新策略,以提升生 產或服務質量,這正是「工業4.0」及「企業4.0」的實踐,也對推動香港再工業化有莫大裨 益。是次獲獎的企業在自動化、數據技術和分析、智慧製造、執行效率各範疇表現優秀,展 現香港企業智慧生產和管理的超卓能力。

藉此機會,我謹代表生產力局鳴謝評審委員會的專業評審,並感謝同事協力籌辦,使活動得 以圓滿舉行。最後,再次恭賀獲獎企業,冀各位作為業界的典範,日後繼續驅動香港在國際 市場上發光發亮,於數碼時代彰顯睿智,砥礪互進!



Innovation, transformation and agility are key tenets for businesses to excel in the hyper-competitive market nowadays. To recognise these smart practices, the Hong Kong Awards for Industries: Smart Productivity, organised by the Hong Kong Productivity Council (HKPC), aims to encourage local enterprises and organisations to implement well-designed smart programmes in optimising resources use, maximise throughput values, and streamlining management flow on a sustainable basis for uplifting Hong Kong's competitive edge in the global stage.

The future is for those who are swift to innovate. It is impressive to see participating enterprises devising and using innovative digital strategies to boost manufacturing productivity and service quality. This not only lives up to industry 4.0 and enterprise 4.0, but also helps push ahead reindustrialisation in Hong Kong. From deployment of automation, data technologies and analytics, smart manufacturing to effective execution, the outstanding winners have epitomised what Hong Kong is capable of when leveraging smart production and management.

My sincere thanks to the Judging Panel's professionalism, as well as HKPC colleagues' endeavour to have made this event a great success. Last but not least, my heartfelt congratulations to all the winners for their exemplary excellence that shines Hong Kong in the international arena. Let's get smart as we drive forth in the digital journey!



「香港工商業獎:睿智生產力」旨在表揚能訂立優秀生產力提升計劃、成功切實執行,並取得競爭優勢的香港公司或機構。公司或機構若能證明其生產力取得持續大幅提升,即具獲獎資格。獎項的評審準則包含多方面因素,以評核參選者在創造價值及善用資源兩方面所作的努力,及是否獲得相應的成果,令生產力不斷提升。

The Hong Kong Awards for Industries: Smart Productivity recognises Hong Kong companies or organisations that have attained a competitive advantage through well-planned and well-executed productivity programmes. Award winners have to demonstrate outstanding productivity improvement on a continual basis. The award criteria are not meant to be prescriptive. They are to be used to evaluate entrants' achievements in matching efforts in value creation and resources optimisation with continual improvement.

評審準則 JUDGING CRITERIA



管理層的策略 Management Strategy

管理高層如何推動提升生產力的項目以應對現今易變、不確定、複雜及模糊性高的商業環境,及對這些項目持續 運作的支持?

How does the senior management initiate the productivity improvement programmes to deal with today's VUCA (Volatility, Uncertainty, Complexity, Ambiguity) business environment, and support the running of the programmes on a continuous basis?



規劃與執行 Planning and Execution

管理團隊與運作團隊怎樣去計劃、推行、檢討及衡量這些提升生產力的項目,及回應推行期間所面對環境上的轉 變?在計劃及推行期間,怎樣去選取及應用最新科技和創新做法以倍增預計的生產力提升效果?

How do the management and operation teams plan, implement, review, and measure the productivity improvement programmes and respond to the changing business environment during the implementation stage? How do they select and adopt the latest technologies and innovative practices to increase the expected improvement results during the planning and implementation stage?



可量度的成就 Measurable Achievements

這些提升生產力的項目所帶來可量度的成效,其具體數據是什麼?

What are the measurable productivity achievements with the implementation of the productivity improvement programmes?

20%

企業的競爭力 Competitiveness Enhancement

這些提升生產力的項目怎樣在企業內創造價值、文化、改變與資源善用,以強化企業的整體競爭力? How do the productivity improvement programmes create value, culture, changes and resources optimisation in the company or organisation for enhancing its overall market competitiveness?

對行業的影響 Impact to the Industry

這些提升生產力的項目怎樣在同儕中作出帶頭作用,甚而改變整個行業習慣,以實現提升生產力? How do the productivity improvement programmes set an example to other industry stakeholders or even transform the industry practices in realising productivity enhancement as a whole?



ニロー九香港工商業獎:睿智生產力大獎 2019 Hong Kong Awards for Industries: Smart Productivity Grand Award



新科實業有限公司 SAE Magnetics (Hong Kong) Limited



二〇一九香港工商業獎:睿智生產力獎 2019 Hong Kong Awards for Industries: Smart Productivity Award



周大福珠寶集團有限公司 Chow Tai Fook Jewellery Group Limited

> 金邦達寶嘉控股有限公司 Goldpac Group Limited

裝修佬科技有限公司 HK DECOMAN TECHNOLOGY Limited

> 鴻利達塑膠製品有限公司 Hongrita Plastics Limited

健林裝飾材料有限公司 Kinland Decor Limited



ニロー九香港工商業獎:睿智生產力優異證書 2019 Hong Kong Awards for Industries: Smart Productivity Certificate of Meri

> 星展銀行(香港)有限公司 DBS Bank (Hong Kong) Limited

和記電訊(香港)有限公司 Hutchison Telecommunications (Hong Kong) Limited

香港中華煤氣有限公司 The Hong Kong and China Gas Company Limited

> 匯聚科技有限公司 Time Interconnect Technology Limited

二〇一九香港工商業獎: 顧客服務、創意、睿智生產力、科技成就、升級轉型組別 最終評審委員會

2019 Hong Kong Awards for Industries: Customer Service, Innovation and Creativity, Smart Productivity, Technological Achievement and Upgrading and Transformation Final Judging Panel



 于健安先生 香港總商會理事
Mr Emil Yu
General Committee Member
Hong Kong General Chamber of Commerce

> 余麗姚女士 香港零售管理協會執行總監 Ms Ruth Yu Executive Director Hong Kong Retail Management Association

郭位教授 最終評審委員會主席 香港城市大學校長 **Prof Way Kuo** Chairman of the Final Judging Panel President City University of Hong Kong 徐建博士 香港科技園公司首席商務總監
Dr. Claudia Xu
Chief Commercial Officer
Hong Kong Science and Technology Parks Corporation

5 畢堅文先生 香港生產力促進局總裁 Mr Mohamed D. Butt Executive Director Hong Kong Productivity Council

6 洗雅恩先生 香港青年工業家協會當然顧問 Mr Benedict Sin Ex-officio Advisor Hong Kong Young Industrialists Council

ニロー九香港工商業獎:睿智生產力組別評審委員會 2019 Hong Kong Awards for Industries: Smart Productivity Judging Panel



鄭希穎先生
香港數碼港管理有限公司營運總監
Mr Howard Cheng
Chief Operating Officer
Hong Kong Cyberport Management Company Limited

2 葉中賢博士 香港工業總會主席 Dr Daniel Yip Chairman Federation of Hong Kong Industries 畢堅文先生
香港生產力促進局總裁
Mr Mohamed D. Butt
Executive Director
Hong Kong Productivity Council

吳宏斌博士 香港中華廠商聯合會會長 **Dr Dennis Ng** President The Chinese Manufacturers' Association of Hong Kong 衛懿欣女士 工業貿易署助理署長(工商業支援部) Ms Christine Wai Assistant Director-General (Industries Support) Trade and Industry Department

② 梁成琯博士 香港電腦學會副會長 Dr Gabriel Leung Vice President Hong Kong Computer Society

ニロー九香港工商業獎:睿智生產力組別評審員 2019 Hong Kong Awards for Industries: Smart Productivity Assessor



李志雄先生
香港數碼分析協會主席
Mr Edmund Lee
Chairman
Hong Kong Digital Analytics Association

全 崔建昌先生 香港創新科技及製造業聯合總會常務副主席 Mr Teddy Chui

Deputy Chairman Hong Kong Federation of Innovative Technologies and Manufacturing Industries 何蕭素嫻女士 項目管理專業協會(香港)上任會長 Mrs Rossana Ho Immediate Past President Project Management Institute Hong Kong Chapter

名新榮博士
香港理工大學原副校長
Ir Dr Lui Sun Wing
Former Vice-President
Hong Kong Polytechnic University

多 梁牧群先生 香港中小型企業總商會副會長 Mr Simon Leung Vice President The Hong Kong General Chamber of Small and Medium Business





SAE Magnetics (Hong Kong) Limited 新科實業有限公司



新科總部位於香港科學園 SAE headquarter in Science Park

業務範圍

新科實業有限公司於1980年在香港成立,總部設在香港,於 1986年成為TDK全資子公司。新科在全球各地擁有磁頭相關技 術的研發團隊,研發領域包括磁性材料、晶圓設計、生產製 造、超精密製造技術等,現已發展成為全球領先的硬盤磁頭獨 立製造商。

項目介紹

項目一:智能工廠

本項目目的是結合工業4.0概念,提升生產力、製造效率和產品 品質。面對新挑戰,新科加強不同工序部門間的合作,並每年 舉行兩次跨部門會議。為了強化技術能力,新科與本地頂尖研 究機構簽訂合作協議。過程中研發多個創新科技,並成功地應 用到新科各個生產過程中。



Business Nature

SAE Magnetics was founded and headquartered in Hong Kong since 1980 and became a wholly-owned subsidiary of TDK Corporation in 1986. With its global technology teams in every aspects of magnetic recording heads including magnetic materials, wafer design/fabrication and ultra-precision manufacturing technologies, SAE has evolved to become the world's leading independent manufacturer of magnetic recording heads for hard disk drives.

Project Brief

Project 1: Smart Factory

The purpose of this project is to boost the productivity, manufacturing efficiency and quality by incorporating industry 4.0 concepts. This project involved multiple departments with different manufacturing processes. To monitor the development direction and progress, cross-department review meetings are held twice per year with top management's participation. Collaboration agreement had been signed with local institutes to strengthen our technical capabilities. Various ideas had been adopted from Industry 4.0 concepts and they resulted in numerous innovative technologies being implemented.

We focused on the following 5 main areas:

Connected: With most of the production lines network-connected and new sensors installed, all the real time status of the each process can be monitored.

Optimised: With the real time monitoring, each process's material flow and tact time can be adjusted to fulfill different requirements.

Proactive: From multi-stage sensor feedback and analysis, preventive maintenance can be achieved.

Agile: Autonomous mobile robots had been utilised to enable 7x24 workforce with minimal investment in factory layout and equipment upgrade.

Artificial Intelligent: Al had been adopted in different areas like, automatic optical inspection, product yield pre-alert with better accuracy and flexibility.



穿隧磁阻傳感器 TMR sensors

在智能工廠建設上新科聚焦五大方面:

連接:在各生產線安裝了先進傳感器,並連接到公司網絡以實 時監測和分析。

優化:通過實時分析,優化生產線物流和設備管理。

主動:產品質量預測、設備預防性維護,預先發現隱藏性問 題。

敏捷:應用自主智能移動機器人,靈活穿梭,7天24小時無間 斷生產。

人工智能:利用人工智能,提升自動光學檢測的準確性和靈活 性,在產品產量預報技術方面也取得突破。

項目二:製造執行系統

本項目目標是通過運用最新的大數據分析技術,升級現有製造 執行系統(MES),大幅降低生產成本,提高製造效率、產品品 質和客戶滿意度。新科將數據轉移到新的Hadoop平台數據庫, 並從晶圓至成品的生產過程中增加傳感器,以實時反饋各階段 的設備狀況及產品數據。基於這些數據和新平台,新科開展了 多項工作流程數據分析,深入分析每個工序的相應設備性能, 提高了設備的運轉時間和技術員的產能分配。利用不同的回歸 模塊及神經網絡模塊,新科能更透徹理解上下游工序的關係, 並提升產品產量預測,縮短失效分析的時間。

在新數據平台上,新科開發了易於使用的圖形用戶界面,讓來 自不同部門工序的工程師,也能輕易地編寫流程分析,不受編 程知識限制,大大提高工作效率。



自主機器人 Autonomous robot

Project 2: Manufacturing Execution System (MES)

The goal of this project is to upgrade our existing MES system to enable the state-of-art technologies of big data analysis in order to improve our manufacturing efficiency and quality with a result of significant cost reduction and customer satisfaction.

To enable big data analysis capability we adopted Hadoop platform and migrated our data from traditional system to the new database. These data involve equipment sensors feedback as well as product's parameters covering almost every stage of manufacturing from wafer to end-product.

With all these real-time data we further developed different work flows to analyse the performance of the corresponding equipment of each process. This improved our equipment uptime and technical workforce allocation. With all such data in different stage linked, we analysed the relationship between upstream and down stream process, and with different regression modules as well as proper neural networks employed, we improved our yield prediction and shortened leadtime for failure analysis and root cause identification. Based on the new database platform we also developed a user friendly graphical user interface such that process engineers of different team can design their own workflow for their analysis with minimum requirement of programming knowledge. This greatly improved our engineering efficiency.

Deep Learning Input Slider Detect result 深度學習應用於自動光學檢測 Deep learning for Automatic optical inspection 連接工序數據到手機作實時報警 Process data linked to mobile phone for real-time alert Predicted Capa Actual Capa BEST NOMINAL POOR BEST % 107 74.3% 28 865 NOMINA 1008 1766 1007 46.7% OCR = WAFER_NO + SLIDER_S POOR 183 2712 71.7% 88 Artificial Neural Network for Classification of Initial Core ANN Model Testing Result Can predict 71.7% of poor heads Stream iĝi (18 . 30 FACTURING PROCESSI 製造工序方向 . 4 \$. P.4 光學字符識別和二維碼 \$ ۰ OCR and 2D bar-code 圖形化用戶界面流程開發引擎



優率分析之神經網 Neural work for yield analysis

GUI workflow





睿智生產力獎 Smart Productivity Award

CHOW TAI FOOK JEWELLERY GROUP

周大福珠寶集團

Chow Tai Fook Jewellery Group Limited 周大福珠寶集團有限公司



C2M智定隨心中心 C2M Smart Manufacturing Centre

業務範圍

周大福創立於1929年,以產品設計、品質與價值聞名。集團 擁有龐大的零售網絡,遍及大中華、日本、韓國、東南亞與美 國,並經營發展迅速的電子商務業務。

項目介紹

項目一:智造

集團自2016年起正式推行「智造」生產策略,以工業4.0為發展理念,通過創新科技,全面升級及改造整個生產運作流程。 透過推行多個標準化、自動化、數據化及智能化的改善項目, 以提升效率及競爭力,並為顧客提供優越產品及消費體驗。

周大福引進及研發多個自動化設備並利用智能科技,將關鍵生 產設備作出互聯。通過智能監控系統,可在線監控設備的運作 情況,並應用生產仿真系統預測未來生產表現,從整體佈局、 排產及資源調度上作出優化,發揮最大生產效能。

「智造」生產策略亦為周大福實現了C2M線上珠寶訂制的嶄新 業務模式,透過一系列高度自動化及智能互聯的生產設備,可 達至24小時內快速完成制作。

項目二:區塊鏈鑽石鑒定證書

周大福與美國寶石研究院GIA合作研發的區塊鏈數碼鑽石鑒定證 書項目,以區塊鏈數碼技術改革珠寶行業傳統的紙質版鑒定證 書模式。

作為行業首間應用區塊鏈技術為消費者提供安全的數碼鑽石證 書,周大福以數據安全為基礎,並優化顧客體驗,能以最便 捷、簡易方式獲取如4C、形狀和切割風格等鑽石鑒定資料。

周大福運用區塊鏈技術將鑽 石鑒定訊息寫入周大福和GIA 共享的分佈式賬本系統,確 保鑽石訊息的永久保存及不 可篡改,顧客可辨認鑽石及 其真實性。作為全球首個區 塊鏈數碼鑽石鑒定證書產 品,此突破性應用不僅為業 內奠定新標準,更優化顧客 體驗、增強顧客對品牌的信 心。



納米加工專利技術 Patented Nano-inscription Technology

Business Nature

Founded in 1929, the Group's iconic brand "CHOW TAI FOOK" is widely recognised for its trustworthiness and authenticity. With an extensive retail network in Greater China, Japan, Korea, Southeast Asia and the United States, and a fast-growing e-commerce business.

Project Brief

Project 1: Smart Production

In late 2016, the Group launched a long-term strategic project "Smart Production". By leveraging the technical framework of Industrial 4.0 and entire production process is transformed. Through the implementation of various Standardisation, Automation, Digitalisation and Intelligentisation initiatives, in order to enhance efficiency, competitiveness and offer excellence product and unique experience for customers.

Chow Tai Fook introduced and developed various automation facilities and interconnected key production facilities with intelligent technology. Our Smart Control System enable operation progress monitoring online. Furthermore, Plant Simulation System was applied to estimate production capacity to improve resource allocation and production efficiency.

Moreover, "Smart Production" strategy enables Chow Tai Fook to move forward and implement a new business model - C2M Online Jewellery Customisation. Through a series of highly automated and smart interconnected production equipment, customised order can be completed within 24 hours, in order to enhance consumer experience.

Project 2: T MARK x GIA Digital Diamond Grading Report

The blockchain Digital Diamond Grading Report Project, co-developed by Chow Tai Fook and the Gemological Institute of America, reforms the traditional paper-based reporting model of the jewellery industry through blockchain technology.

As an industry first on application of blockchain technology to deliver secured digital diamond grading reports to consumers, Chow Tai Fook ensures a stringent data security and delights our customer. Customers can easily access diamond's grading information which includes the 4Cs, shape and cutting style at their fingertips.

We use blockchain technology to record diamond grading information in the distributed ledger system that shared by CTF and GIA. By using this permanent and immutable blockchain technology, customer can identify the diamond and retrieve its authentication.

As an industry pioneer, this digital revolution not only sets a benchmark of excellence in the jewellery industry in technology and innovation but also optimises customer experience and wins their trust.



T MARK - 可追溯歷程 鑽石品牌 T MARK - Traceable Diamond Brand



睿智生產力獎 Smart Productivity Award



Goldpac Group Limited 金邦達寶嘉控股有限公司



金邦達信息科技園 Goldpac Tech Park

業務範圍

金邦達寶嘉控股有限公司(下稱金邦達)致力於運用創新技術 為銀行等金融機構提升能力,協助機構業務成長,並為金融、 政府、衛生、交通、零售等廣泛領域客戶提供智能安全支付領 域的嵌入式軟件、安全支付產品和智能金融自助設備等金融科 技整體解決方案。

項目介紹

項目一:金融IC卡個人化數據處理高效安全提升項目

把握工業4.0轉型機遇,金邦達通過精益化、信息化、智能化 進一步強化運營優勢。公司自2015年已有意從效率及安全性上 提升數據處理能力,並建立了金融IC卡個人化數據處理高效安 全提升項目。通過分散式運算系統及設備整合,建立了快速處 理海量數據能力,年數據處理量超過2.5億條,處理效率提升 30%;在數據加密、中央後台處理、無人工干預等安全表現均 得到顯著提升;而客戶數據分析、檢查、匹配,以至格式轉換 等流程已能自動完成。項目有效提升公司的高效安全保障服務 能力,鞏固了金邦達在行業的領導者地位。

項目二:金融IC卡產品全面數字化管控提升項目

為滿足市場對大規模定制訂單的需交,金邦達通過本項目提升 產品全生命周期的信息集成能力,實現訂單快速交付。通過改 造關鍵設備及完善自動程式設計,金邦達建立了優良的數碼化 基礎架構,並推動了運營精細化管理。同時對現有運營設施進 行增添、改造和升級,以達到產能提升及成本降低的效果。經 過系統化及數碼化整合後,金邦達在營運的靈活性、柔性和精 準性均進一步得到提升。金邦達也建立了智能製造信息化、數 據化及自動化平台,完成MES、PLM、ERP等關連系統的一體化

管理,開創了IC卡智造 新方向,有效提升營運 效率、縮短交期、降低 成本和提高產量,深化 企業核心競爭力。



金邦達IC卡數據處理中心 Goldpac IC Card Data Processing Center

Business Nature

Goldpac Group Limited ("Goldpac") empowers the business growth of banks and financial institutions with innovative technologies. Goldpac is specialised in embedded software, secure payment products, and A.I. financial self-service kiosks for global customers from a wide business range including finance, government, healthcare, transportation, and retails.



金邦達IC卡 數據處理裝置 Goldpac IC Card Data Processing Device

Project Brief

Project 1: Efficiency Improvement for Financial IC Card Data Processing and Security

In order to seize the opportunity of transformation in Industry 4.0, Goldpac has further strengthened its operational advantages through lean manufacturing and intelligent digital manufacturing. Goldpac has started to implement the project of Efficiency Improvement for Financial IC Card Data Processing and Security with the aim of upgrading the ability of high-efficiency and security since 2015. Through distributed computing technology and equipment integration, Goldpac can achieve rapid processing of massive data, annual data processing volume amounted to 250 million, with an increase of 30% in overall efficiency. Data encryption, centralised background processing, manual-free intervention level, and security level have also been upgraded. Furthermore, the whole processes for client data analysis, verification and validation, data format conversion can be automatically accomplished. Goldpac's service abilities was enhanced with higher efficiency and security guarantee as well as consolidation of its leading position in the industry.

Project 2: Digital Control Enhancement Project of Financial IC Card Products

In response to the market demand for mass customisation orders, the project has improved the product life cycle information integration capabilities, and achieved a rapid order delivery. Through the transformation of key equipments and improvement of automatic programming, Goldpac has constructed an effective digital infrastructure, which has been implemented through refined operational management structure. At the same time, adding, renovating and upgrading of operational facilities have further enhanced the capacity and reduced the cost of products. Moreover, the integration of operation, systematisation, and digitisation have enhanced the flexibility of operation. By establishing intelligent digital manufacturing platforms and automated execution platforms, which centralises deployment and operation management integration of MES/PLM/ERP and other related systems, Goldpac has opened up new opportunities in intelligent production and strengthened its core competitiveness by enhancing operational efficiency, shortening delivery time, reducing costs, and improving quality.



HK DECOMAN TECHNOLOGY Limited 裝修佬科技有限公司

睿智生產力獎

Smart Productivity Award



裝修佬團隊 HK DECOMAN team members

業務範圍

「裝修佬」是一個O2O裝修生態 系統。透過裝修配對、線上建材 商城、裝修教育課程、內容幾項 主要業務,為戶主帶來一站式裝 修服務體驗。而這幾項業務環環 相扣下亦產生協同效應。



合作品牌超過100間, 3500+ 貨品 Over 100 global brands, 3500+ SKU

項目介紹

項目一:智能配對系統

通過其一站式裝修服務,裝修佬已累積超過一萬宗裝修工程數 據,並藉這龐大的資料庫建立智能配對系統,取代現時依賴人 手而且主觀的配對方法。系統會根據戶主需求及裝修公司特質 進行演算及配對。裝修戶主只需填寫一份電子問卷及一次電話 訪問,再經平台研發的演算,結合裝修公司的參數(包括公司 背景、經驗、往績等),找出最符合戶主需求的三間裝修公 司。

透過智能配對平台,戶主等待配對結果的時間由五天減至兩 天,大幅縮短了等候時間達六成。曾使用服務的戶主也表示, 對比自行盲目地逐一比較,智能配對系統提供了莫大的便利和 優勢,工程成本也只錯配風險減低而得到下降。

項目二:自動化存貨系統

為了讓公司在存貨管理上更透明及準確,裝修佬引入了一站式 自動存貨系統,藉此提升效率及競爭力。系統有效減少員工在 點算、回覆查詢、與供應商溝通的時間,其低存貨警報功能, 更確保貨品有穩定供應,有助提高客戶滿意水平。系統更能連 結不同銷售點,包括網上商城、實體陳列室及自動售賣機,協 助裝修佬的管理人員預測市場、計劃推廣方案及評估盈利。

作為裝修行業的先驅,裝修佬針對行業傳統機制不足,以科技 引領行業,建立行業新習慣,樹立裝修服務的專業新形象。

應用互聯網技術 研發裝修佬智能配對系統 Develop Intelligent Matching System by Internet Technology



Business Nature

HKDECOMAN is a one-stop O2O renovation platform, creates an ecosystem in which home owners, renovation companies and material suppliers can synergize, in turn bringing huge traction, traffic, and multiple revenue streams that sustain our advantage and solidify our business model.

Project Brief

Project 1: Smart Matching System

HKDECOMAN has analysed over ten thousand renovation projects completed, and distilled the information to a substantial data bank. HKDECOMAN has developed a smart matching system to replace the original manual matching process, aiming at

speeding up the process, decreasing the labor cost as well as enhancing the accuracy of matching.

The system is combined of 2 major parts, Data (client side and supplier side) & The Algorithm.

The system will collect clients' data by asking them to fill a comprehensive questionnaire and follow up by a phone interview. Afterwards, the system will process the data and generate a report. For the supplier (Design & Renovation companies) side, each of them contains tons of tag including their background information, strength, experience, feedback from clients, etc. The Algorithm designed by HKDECOMAN team will then match each side's related parameters and come up with the most suitable result.

In terms of staff efficiency, the original duration for matching has shortened by 60%, from 5 days to 2 days. For client side, customer feedback has been positive and most of them agree that it's much more convenient to find the most suitable service provider via us than randomly seeking on the street or internet. For design & decoration companies, it's reported that the cost of project assigned by us is much lower than other sources, because we can always find the best fit clients for them. Thus, lower cost.

Project 2: Auto Inventory System

In order to improve the accuracy, transparency, efficiency and competitiveness, HKDECOMAN team has decided to implement an ALL in ONE Automated Inventory system.

The system has greatly shortened the time spent of related staff, in terms of stock taking, answering customer inquiry and communication cost with suppliers. Besides, the product shortage alert enables timeliness of stock refilling which enables us to enforce the stability of daily operation, thus the customer satisfaction level. Moreover, sophisticated report can help the management to predict and plan for marketing initiatives and revenue projection. Last but not least, the system helps to link up the data in 3 different sales scene, online shopping mall, show room and the vending machine. All the above has recognised the achievements of the Auto Inventory System.

As the market leader, HKDECOMAN's successful attempt to bring technology to the scene in fact secure the company's role in leading the industry. It effects to change the working mechanism and habits that require improvement and revision.



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Hongrita Plastics Limited 鴻利達塑膠製品有限公司



新投產的鴻利達集團中山營運基地 Newly Completed Hongrita Zhongshan Base

業務範圍

鴻利達於1988年在香港成立,專 注於塑膠和液態矽膠(LSR)模具的 設計、製造及精密組件的成型和加 工。自主研發的多物料、LSR技術領 先業界,服務領域涵蓋健康護理、 汽車及工業、消費及智能產品。



多物料自動化模具與 一體化成型系統 Multi-Components Automatic Mold and One Station Molding System

項目介紹

項目一:健康品杯蓋改善項目

項目是通過鴻利達的專利技術,改善杯蓋生產,節省人力及提 升效率。在開發階段,鴻利達改良了客戶產品的原有設計,並 首創充磁技術,以磁力固定取代複雜的塑膠件,令產品做到無 縫隙、免安裝、操作簡單的要求。如期量產後更進一步改善工 藝,包括採用模內磁片鑲件成型及推芯轉自動化模具、雙物料 及自動磁片鑲件一體化成型工藝、自動充磁除塵線、線後即時 裝配及包裝等。對比客戶原有設計及生產設置,項目成功節省 人力達59%,產能提升超過30%。

項目二:呼吸機連接頭改善項目

針對改善前的呼吸機連接頭採用傳統鑲件成型技術(自粘性矽膠 +PC),造成材料成本高(自粘性矽膠成本是普通矽膠成本的3倍)、 成型周期長、生產粘模等問題,鴻利達採用熱塑性及熱固性雙物料 成型技術,生產自粘性矽膠及PC連接件,並以普通矽膠管代替自粘 性矽膠管,解決塑膠與矽膠連接問題。另外也利用了推芯轉技術、 冷熱流道系統、熱塑性及熱固性雙物料模具,改善整體生產工序, 令產品原材料成本節省55%以上,有效縮短生產周期。 鴻利達為 了突破模塑行業的技術和工藝同質化,在核心技術上積極研發,形 成以 "專業、創新和精益"的生產力提升策略,並獲得多項專利認 證。以專利技術應用的OPM模式 (Original Patent Manufacturing),增 強了鴻利達的市場競爭力,落實 "以創新及專業的模塑方案成就更 佳產品"的使命。



鴻利達中山基地注塑車間 Molding Workshop

Business Nature

Since 1988, Hongrita keeps pursuing multicomponent and liquid silicone rubber (LSR) tooling and molding technological excellence. This has enabled Hongrita to provide plastic/ LSR manufacturing solutions for various industries including medical, healthcare, consumer electronics and automotive etc.

Project Brief

Project 1: Slider Lid Improvement

The project objective is to achieve higher efficiency and cost-effectiveness. A new process was designed by applying innovative tooling & molding technologies and self-developed automatic production line.

With Hongrita's multi-components injection molding technology, we replaced the slider rails and hooks with magnetic fastening mechanism. This design could only be achieved by patented multi-components injection molding technology. Therefore, we designed a gapless, assembly free and easy cleaning slider lid which was the first design in the market.

After the first production mold, we further enhanced the mold design for components vacuum placing technique to simplify the magnet insertion process with better performance in accuracy and efficiency. This was a process innovation in the market. We developed the full automated assembly line integrating the magnetisation, measurement, assembly, cleaning and inspection.

Upon the completion of the project, labor cost was reduced by 59%, and capacity was increased more than 30%.

Project 2: Respiratory Mask Bond Ring Improvement

The project objective is to reduce material cost by applying patented technologies and innovative process.

Before the improvement, the product was made by a traditional plastic parts insertion molding process. ("Self-bonding" silicone + PC) However, the material cost was 300% higher than normal silicone and difficult to handle during the molding process.

A new component was designed to reduce the use of expensive selfbonding LSR. Because LSR can be joined with LSR regardless the selfbonding characteristic. We decided to make a bond ring with minimum self-bonding LSR layer on the plastic. We managed to mold thermoset material and thermoplastic in one process and made a multi-component bond ring with LSR and PC. Finally, we molded the LSR tube by normal material on this special bond ring that achieved the cost saving and process enhancement. Since the LSR layer on the plastic ring was thin and this was a high precision component for medical devices, no any other traditional insertion molding process could be done but multicomponent molding technology.

The project has successfully reduced 55% material cost and shorten the cycle time.

"Make the products better with innovative and professional mold & plastic solutions." is Hongrita's Mission. Over the years, for breaking through technological homogenisation in plastic tooling and molding industries, Hongrita strives for higher productivity through Professional, Innovative and Lean technologies, and has been successfully awarded patents. Hongrita has gained significant advantages by providing Original Patent Manufacturing service to the market.





Kinland Decor Limited 健林裝飾材料有限公司





中国NNLPHON 亞鉑璐[®]皮革雕刻系列 PEONY ARTPANEL[®]HANDSCULPTED PEONY

健林 法蘭克福的推廣活動 KINLAND FRANKFURT

業務範圍

健林裝飾材料有限公司為從事酒店、商界和住宅業的機構供應 先進的室內裝飾材料。公司於1996年成立,除了為業界提供各 式各樣的材料,還開發了的多款別具創意的產品,更屢獲國際 殊榮。

項目介紹

項目一: Art Panel開發及生產

ARTPANEL品牌的目標是活化傳統文化工藝與藝術,融合現代多 功能材料,設計一系列創新的牆壁裝飾產品,從而保留古老的 手工藝技能。憑藉不斷嘗試、努力不懈的企業家精神,健林成 功開發ARTPANEL系列產品,把文化工藝與藝術融為一體,為室 內牆壁裝飾市場創造新商機。ARTPANEL品牌以質素見稱,日漸 廣為人知,旗下的產品更獲世界各地高尚住宅和豪華酒店廣泛 採用。

項目二:「Smart QC」

為使營運更高效及更具成本效益,健林自行開發了一套線上和 線下操作的品質控制系統「Smart QC」。Smart QC不僅提高整 體製造效率,更大大提升公司內部及外部的品質管理和客戶信 心。雖然開發及推行質量控制系統需要投放額外的時間和金 錢,但對公司和客戶帶來深遠的長期利益。



Business Nature

Kinland Decor supplies advanced interior decorative materials to organisations in the hospitality, commercial and residential sectors, among others. Founded in 1996, the company has an extensive materials collection and has won several international awards for the innovation and creativity of its products.

Project Brief

Project 1: Development of Art Panel

Objective of ARTPANEL is preserving ancient craftsmanship skills by blending traditional know-how with modern product innovation in art, fashion and interiors. Through numerous trials and efforts and with its exemplary entrepreneurial spirit, KINLAND has successfully developed the ARTPANEL line of products. ARTPANEL has become increasingly recognised as a quality brand and its products are widely used in upmarket homes and luxury hotels globally.

Project 2: "Smart QC"

An increasingly successful and popular method of achieving operations more efficient and cost effective, KINLAND has developed a online-tooffline Quality Control System named "Smart QC". Smart QC not only improve overall manufacturing efficiency but also greatly enhances status and customer confidence. Installing a Quality Control System represents a considerate investment in both time and money. However, the longterm benefits to the organisation and the customers can be enormous.

亞鉑璐[®]刺繡系列 SPHEROID ARTPANEL[®]EMBROIDERY SPHEROID





DBS Bank (Hong Kong) Limited 星展銀行(香港)有限公司



我們第一次在全新辦公室 "DigiHub" 舉行town hall Our senior management holding our inaugural town hall at DigiHub

業務範圍

星展銀行(香港)有限公司帶領業界以數碼科技重塑銀行業未來。對外,星展秉承 "Live More, Bank Less"的理念不斷創新公司的產品服務。對內,亦致力以創意持續優化內部流程,維持星展的競爭優勢。

DigiHub的會議室 均設有視像會議設備 DigiHub's meeting rooms are equipped with video conferencing capabilities



項目介紹

項目一:DigiHub

星展深信工作環境與員工生產力有密不可割的關係,所以由2017年起進行辦公室「大改造」。佔地7層,總面積達12.6萬方呎的全新辦公室 "DigiHub" 於2019年1月正式啟用。配合星展的敏捷式(Agile)工作理念,DigiHub不但將原本分散於3個地點的1600名員工合為一體,設計亦以「互動工作間」為主題,設有多個 "Social Hub",有效打破大企業常見的溝通「壁壘」。

為了不影響銀行日常營運和確保DigiHub設計符合員工需要,星 展制定了一套全面的「搬家」計劃 - 包括焦點小組、共創工作 坊等。「搬家」後,員工滿意度上升30%。星展亦藉此推行無 紙化工作,節省了68%的文件儲物空間,令DigiHub每一时空間 都得以善用。

項目二:流程機械人

另一方面,星展積極提倡流程自動化。2019年開發了31個流 程機械人(RPA),把銀行部分重複且枯燥的程序自動化,大大 提升整體工作效率及準確度。以信用卡為例,使用流程機械人 後,處理信用卡申請時間減少高達99.95%。

更重要的是,這些機器人為星展省下了30全職人力工時 (FTE)。這讓星展員工可專注於更具價值而不能被機械人取代 的工作。而且,有別於同行,星展的流程機械人由內部開發, 並設有CoE,令星展能更快研發出貼合公司需要的機械人。

Business Nature

DBS Bank (Hong Kong) Ltd is at the forefront of leveraging digital technology to shape the future of banking. While we continuously revamp products and services for our customers, at the same time we commit ourselves in reinventing our internal processes, thus truly living by DBS' brand promise "Live More, Bank Less".

Project Brief

Project 1: DigiHub

In January 2019, DBS Hong Kong unveiled DigiHub - our custom-designed office space for 1,600 staff from across 24 teams. DigiHub was purpose-built to remove organisation silos and cater to numerous

types of collaboration between units, as well as leverage employees' strengths to trigger optimal productivity and promote workplace agility.

To account for the VUCA of relocating our staff, DBS Hong Kong conducted a robust implementation plan – consisting of co-creation workshops, focus groups, video series and an online communications site. As a result of the initiatives, all teams were able to sustain their service levels with zero incidents.

DigiHub's innovative design has attracted interest from industry leading companies such as Sun Hung Kai Properties and PwC. Significant DigiHub achievements have included a 3% energy reduction for 2019, a 68% reduction in physical storage space through digitisation and a 30% increase in our employee satisfaction scores.

Project 2: Robotic Process Automation (RPA)

Through our in-house RPA program, DBS Bank has created a tactical automation tool that has improved our operational efficiency and reduced human error risk. By using automated processes to conduct queries, verify updates and generate reports, we have enabled our staff to dedicate their time to more value-added work that improves customer experience.

By the end of 2019, DBS will have 31 RPA initiatives implemented across the Bank - enabling a reduction of 30 FTEs previously dedicated to manual tasks. Unlike many of our competitors, our RPA initiatives are developed in-house with our own Center of Excellence (CoE). This was accomplished by extending our local infrastructure and actively building our development and support teams' capabilities.

As a result, processing time for data analytics reconciliation and credit card applications have been reduced by 270% and 99.95% respectively. With the increasing awareness of in-house RPA initiatives, there is a

growing demand within the bank for RPA solutions.

辦公室設計令員工 可選擇適合自己的工作模式 DigiHub's intelligent design leverages employee strengths and reduces siloisation





睿智生產力優異證書 Smart Productivity Certificate of Merit



Hutchison Telecommunications (Hong Kong) Limited 和記電訊(香港)有限公司



3香港企業方案有助企業以流動裝置處理業務 Doing business on mobile with 3 Hong Kong's enterprise solutions

業務範圍

3香港是領先的流動通訊服務營辦商,以「3」品牌為客戶提供 尖端的數據、話音及漫遊流動通訊服務,並與環球著名的供應 商合作,引入嶄新的流動裝置和增值服務。3香港是和記電訊 香港控股有限公司(股份代號:215)的流動通訊業務,而和記 電訊香港控股為長江和記實業集團成員。

項目介紹

項目一及二:企業流動錄音方案及即時通訊存檔方案

3香港明白金融機構經常以流動通訊方式與客戶溝通,亦需要 保存有關通訊記錄。因此,3香港為金融機構提供度身訂做的 全方位合規解決方案,包括企業流動錄音方案及即時通訊存檔 方案,以滿足市場需要,兩個方案均符合監管要求,方便金融 機構從業員能隨時隨地與客戶溝通,接收交易指令,並保存通 訊記錄。

3香港企業流動錄音方案和即時通訊存檔方案讓金融機構:

- 保存完整的流動通話及即時通訊記錄,滿足監管要求
- 讓從業員於辦公室以外的地方接收交易指令,迅速執行交易 指示
- 支援漫遊通話及收發訊息, 不會錯過任何交易記錄

3香港為客戶提供一站式服務,由解決方案的要求、設計和建 議、項目管理、執行、測試,以至用戶培訓方面等一應俱全, 並設有專業團隊為客戶跟進。3香港能根據客戶對儲存模式、 錄音通告、即時通訊聊天室的設置、儲存期限和存檔分析等個 別需求,度身制定方案。

透過3香港的企業流動錄音方案及即時通訊存檔方案,金融機 構從業員可隨時隨地以流動裝置與客戶溝通,並接收交易指 令,節省以往回覆客戶電話的時間,能準時完成交易,提升生 產力和服務水平,尤其可為尊貴客戶提供更優質的服務。

此解決方案亦有助作為電訊商的3香港,於競爭劇烈的流動通 訊市場提升競爭力,在價格以外的層面,憑藉提供實用及貼地 的增值服務和企業解決方案,締造優勢。

Business Nature

3 Hong Kong is a leading mobile communications service provider offering cutting-edge data, voice and roaming services under the "3" brand. We work with renowned partners to offer a wealth of innovative mobile devices and value-added services. 3 Hong Kong is the mobile division of Hutchison Telecommunications Hong Kong Holdings Limited (stock code: 215), a group member of CK Hutchison Holdings.

Project Brief

Project 1 and 2: 3 Hong Kong's Enterprise Mobile Recording and Instant Messaging Archiving

3 Hong Kong has noticed a surging demand from financial institutions to properly record and store every client's voice calls and messages on traders' mobile devices while on the move. We have therefore developed two compliance-grade mobility solutions named the Enterprise Mobile Recording Solution and the Instant Messaging Archiving Solution. The new services aim to extend financial professionals' workspace to anywhere while meeting compliance requirements, enabling them to take clients' instructions on mobile phones with proper compliancegrade recording solutions.

The solutions enable customers to:

- record trade calls and messages, meeting compliance requirements
- shorten the order lead time as traders can now receive instructions outside the trade floor
- take trade calls and messages while roaming

3 Hong Kong provides enterprise customers with a one-stopshop experience: from requirement collection, solution design and recommendation, project management, implementation, testing to user on-boarding and training. With different requirements from individual customers, we help customise the solution to cater for specific needs such as on-premise and cloud storage, recording announcement, chatroom configuration, storage period, analysis, and so on.

With 3 Hong Kong's Enterprise Mobile Recording and Instant Messaging Archiving Solutions, traders can now take clients' instructions anytime, anywhere, saving time and the hassle to return customers' calls for instructions (conventional practice without mobile voice and message recording). This also ensures trade instructions are timely executed to maximise profitability of every trade instruction. The solutions also enable financial institutions to operate their trading business 24/7 around the world and extend their workspace to anywhere. This hugely improves their productivity and service level, especially to esteemed clients. The duo solutions have added to 3 Hong Kong's competitive edges of providing corporate customers in the mobile service market with tailored value-added services and enterprise solutions, shifting market competitions in pricing to service quality.





The Hong Kong and China Gas Company Limited 香港中華煤氣有限公司

業務範圍

煤氣公司是香港歷史最悠久的公用事業機構,亦是本港規模最 大的能源供應商之一,為近190萬客戶供應煤氣,以及提供多 元化的煤氣爐具和應用方案,以切合客戶不同的需要。

項目介紹

項目一:移動維修服務應用程式

煤氣公司每年為住宅用戶提供的維修服務超過60萬次,確保供氣設施安全,以及爐具正常操作。

隨著科技進步,網絡通訊更安全可靠,移動數據工作模式為企 業帶來改進的機會,亦能令客戶體驗更優質的服務,達至雙贏 局面。

煤氣公司在數年前把維修服務採用的傳統電腦系統轉型為移動 數據系統,加強數據分析能力,亦有效改善事前準備、派發、 執行及審核等工作流程,顯著提升生產力。

項目二:測試寶

煤氣公司為客戶安裝的熱水爐,大部份配備電子控制線路板, 客戶維修服務部每年維修這類熱水爐超過20萬次。

維修技術員透過創意思維,開發了一個智慧工具"測試寶",能 模擬煤氣熱水爐的供氣、供水及煙氣排放等訊號,藉此測試電 子線路是否正常。

"測試寶"可用於不同廠家生產的各型號熱水爐,方便攜帶及使用,亦有效減少維修時間,提升生產力。



移動維修服務應用程式能改善客戶服務質素 Towngas Mobility Tablet Apps enhances customer service quality

"測試寶" 有效提升維修煤氣熱水爐的生產力 The Smart Tester for effective and efficient troubleshooting of electronic water heater

Business Nature

Towngas, the market leader of gas industry in Hong Kong, is not only supplying gas to 1.9M residential households but also providing after sales services to those customers.

We deliver 6-stars services to customers for maintaining appliances safety and reliability.

Project Brief

Project 1: Mobility Solution for Residential Maintenance Services

Our Customer Maintenance Services Department renders more than 600,000 on-demand services every year, ensuring the millions gas appliances in the market are in safe and good order.

With the maturity of mobile network security and mobile device technology, mobility solutions clearly hold great potential to equip the utility workforce with greater on-the-go insights and problemsolving capabilities, as well as to deliver to customers a superior service experience that offers significant benefits to both parties.

Towngas was to transform the existing manual service order system into Mobility System for supporting the service order requisition, preparation, dispatch, execution, completion as well as the back-end data analysis processes.

Project 2: Smart Tester

Our Customer Maintenance Services Department renders more than 200,000 on-demand maintenance services on gas water heaters with electronic printed circuit board every year, ensuring the gas water heaters in the market are in safe and good order.

Technological advances and higher customer expectations have increased the need for higher productivity. Basically, increasing productivity just means working smarter. Hence, we have designed a

"Smart Tester" which provides a quick, easy and accurate diagnosis to deal with defective gas water heaters. It can simulate water, gas and flue conditions for water heater diagnosis, and was developed to tackle the problem of long diagnosis time during water heater maintenance. Most importantly, it can be applied to all water heater models with electronic printed circuit board supplied by different vendors. This has greatly improved efficiency of our gas water heater maintenance work, delivering a fast and superior service to our customers.









Time Interconnect Technology Limited 匯聚科技有限公司



匯聚是一家信譽卓著的定制電線互連方案供應商 Time Interconnect is an established supplier of customised interconnect solutions

業務範圍

匯聚科技有限公司(於開曼群島註冊成立之有限公司,股份代號:1729.HK)是一家定制電線方案供應商,公司各種銅纜和光 纜電線產品已廣泛使用在電信、數據中心、醫療設備、交通與 工業器材等市場領域。

項目介紹

項目一:數碼化生產管理

匯聚藉數碼化生產管理步向敏捷製造模式,以助提升生產力, 優化企業的應變能力,幫助強化生產高端產品的技術,提升營 業額。

項目由成立無紙化統籌推行小組開始,由淺入深,並設定各項 分期推行目標。首先開發軟件及執行硬體配置,同時為相關人 員提供培訓,其後主動與客戶、供應商提出資料化、電子化操 作計劃。

公司以數碼化管理結構轉型直接提升生產運作的精準度和及時 性,並以自動化配合人力資源的減省和優化,從而確保核心業 務能持續有效地發展。更獲得"華為"首家以全模組接入數字 化管理所頒發的獎項。

項目二:人機協作-自動化生產

在推動 "人機協作-自動化生產" 方面, 匯聚以最大可能的自動 化,提高生產的靈活度,配合批多量少、品種多樣化的訂單, 同時提升產能。

整個執行計劃首先全面及持續檢視所有生產工序,除內部資源 變革外,公司亦開展 "企校合作計劃",與惠州學院合作,透個 對外合作有助選取及應用最新科技和創新做法,更直接強化公 司整體的競爭力。

公司打破一般線纜產品製造商對投入資源在自動化生產方面的 局限思維,配合"數位化管理"控制系統的必要性,將生產線數 據資料串連,促進生產的靈活度、人力資源的利用,提高生產 效益,更有優勢應對現時大多客戶單多量少的情况。



自動化設備 - 使用自動化 的高速電線裝配 Machine Automation - High speed cable assembly using automation

電子數據交換平台 (EDI) Electronic Data Interchange (EDI)



Business Nature

TIME Interconnect Technology Limited (Incorporated in the Cayman Islands with limited liability, Stock Code: 1729.HK) is a well-established supplier of customised interconnect solutions with headquartered in HK and factory in China. TIME's products are used in telecommunications, data centers, medical, transportation and industrial equipment.

Project Brief

Project 1: Digital Production Management

The company implemented digital production management transforming to agile manufacturing model to help increase productivity, optimise company's resilience, strengthen R&D of producing high-end products, and ultimately increased sales turnover.

The company started from the establishment of "Paperless Committee" and gradually set up various stages to achieve the goal. Firstly, developed software and implemented hardware configuration, and provided training for relevant personnel. Then, actively introduced EDI (Electronic Data Interchange) platform with customers and suppliers.

The company's digitalised transformation directly enhanced the accuracy and timeliness of production operations; and co-inherence with automation and optimisation of human resources to ensure that the core business can continue to grow effectively. The company has also received award from "Huawei" who was the first customer fully adopted the EDI platform.

Project 2: Human-Machines Collaboration

In terms of promoting "Human-Machines Collaboration" automation production, the company increased the maximum flexibility of production with different levels of automation to cope with large number of batches and diversified orders. And eventually increased production capacity.

The entire implementation plan started with a comprehensive and regular review of all production processes. In addition to internal resources transformation, the company also conducted a "Enterprise-School Collaboration Program", which worked with Huizhou College to facilitate the selection and proliferation of the latest technologies and innovations as a result to strengthen the overall competitiveness of the company.

The company made a breakthrough of the conventional practice of cable product manufacturers on the automation investment. By implementing the "digitalised management" system through the production processes, it can enhance the production flexibility, maximise the utilisation of human resources and improve production efficiency. These are all the corporate advantages to deal with the situation of "significant orders albeit smaller production quantities".

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ニロー九香港工商業獎:睿智生產力

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